



**BOARD ADMINISTRATION AND OPERATIONS COMMITTEE MEETING  
WEDNESDAY, JUNE 1, 2011, 1:00 P.M.  
RIVERSIDE TRANSIT AGENCY BOARD ROOM  
1825 THIRD STREET  
RIVERSIDE, CA 92507**

1. **CALL TO ORDER**
2. **SELF-INTRODUCTIONS**
3. **PUBLIC COMMENTS– NON-AGENDA ITEMS** **RECEIVE COMMENTS**

Members of the public may address the Board regarding any item within the subject matter jurisdiction of the Board; however, no action may be taken on off-agenda items unless authorized by law. Comments shall be limited to matters not listed on the agenda. Members of the public may comment on any matter listed on the agenda at the time that the Board considers that matter. Each person’s presentation is limited to a maximum of three (3) minutes
4. **[APPROVAL OF MINUTES – MAY 4, 2011, COMMITTEE MEETING \(P.3\)](#)** **APPROVE**
5. **CONSENT CALENDAR**

All items on the Consent Calendar will be approved by one motion and there will be no discussion on individual items unless a Board member or member of the public requests a specific item be pulled from the calendar for separate discussion

  - A. **[TRANSPORTATION CENTER MONTHLY REPORT – APRIL 2011 \(P.5\)](#)** **RECEIVE AND FILE**
  - B. **[PERSONNEL REPORT – APRIL 2011 \(P.8\)](#)** **RECEIVE AND FILE**
6. **[AUTHORIZATION TO RENEW UNIVERSITY PASS REVENUE AGREEMENT WITH LA SIERRA UNIVERSITY \(P.14\)](#)** **APPROVE**

*Any person with a disability who requires a modification or accommodation in order to participate in this meeting or any person with limited English proficiency (LEP) who requires language assistance to communicate with the RTA Board during the meeting should contact the RTA Clerk of the Board, telephone number (951) 565-5044, no fewer than two business days prior to this meeting to enable RTA to make reasonable arrangements to assure accessibility or language assistance for this meeting.*

7. APPROVE THE SUBMITTAL OF THE 2012 REGIONAL  
TRANSPORTATION PLAN UPDATE TO SOUTHERN CALIFORNIA  
ASSOCIATION OF GOVERNMENTS (P.16)

**APPROVE**

8. BOARD MEMBER COMMENTS AND REMARKS
9. OTHER BUSINESS
10. ADJOURN

RTA BOARD ADMINISTRATION AND OPERATIONS COMMITTEE MEETING  
May 4, 2011

1. CALL TO ORDER:  
Committee Chairman Doug McAllister called the Board Administration and Operations Committee meeting to order at 1:00 p.m., on May 4, 2011, in the RTA Board Room.
2. SELF-INTRODUCTIONS:  
Self introductions of those in attendance took place.

Attendees:

1. Committee Chairman Doug McAllister, City of Murrieta Mayor Pro Tem
2. Chairman Bob Buster, County of Riverside, District I
3. Director Jesse Molina, City of Moreno Valley Mayor Pro Tem
4. Director Ella Zanowic, City of Calimesa Mayor
5. Director Daryl Hickman, City of Lake Elsinore Councilmember
6. Director Ike Bootsma, City of Eastvale Councilmember
7. Director Don Robinson, City of Banning Councilmember

RTA Staff:

1. Larry Rubio, Chief Executive Officer
2. Tom Franklin, Chief Operating Officer
3. Craig Fajnor, Chief Financial Officer
4. Vince Rouzaud, Chief Procurement and Logistics Officer
5. Rick Kaczerowski, Director of Information Technologies
6. Jim Kneepkens, Director of Marketing
7. Mark Stanley, Director of Planning
8. Bob Bach, Director of Maintenance
9. Laura Murillo, Director of Human Resources
10. Natalie Gomez, Clerk of the Board of Directors
11. Brad Weaver, Marketing Manager

Other Attendees:

None.

3. PUBLIC COMMENTS – NON-AGENDA ITEMS:  
None.
4. APPROVAL OF MINUTES – APRIL 6, 2011, COMMITTEE MEETING:  
M/S/C (HICKMAN/ROBINSON) approving the minutes of April 6, 2011, Committee meeting. The motion carried unanimously.

5. CONSENT CALENDAR:

M/S/C (BUSTER/ZANOWIC) approving the receipt and file of item A – Transportation Center Monthly Report – March 2011. The motion carried unanimously.

M/S/C (BUSTER/ZANOWIC) approving the receipt and file of item B – Personnel Report – March 2011. The motion carried unanimously.

6. BILLBOARD ADVERTISING RIDERSHIP IMPACT REPORT

Jim Kneepkens gave a Billboard advertising ridership report on CommuterLink.

7. BOARD MEMBER COMMENTS AND REMARKS:

Director Robinson stated that the presentation Mr. Rouzaud and Mr. Fajnor gave on the fuel cost comparison was excellent and it was concerning to him that there was a drawn out point against it which was negative. He stated the Board should be reminded they can contact RTA staff for information at any time to answer any questions. Chairman Buster noted it was a valid point and will state that in a supportive way at the next meeting.

Director Zanowic commended and thanked Mr. Rouzaud and Mr. Fajnor for their wonderful presentation. She stated she also agreed that negative points should be stopped before they continue on too long.

8. OTHER BUSINESS:

Mr. Rubio stated RTA just received an invitation to the Mount San Jacinto (MSJC) Bus shelter dedication on May 5 at 1:30 pm at the MSJC San Jacinto campus. The MSJC Student Government funded the shelter entirely.

9. ADJOURNMENT:

The meeting was adjourned at 1:40 p.m.

RIVERSIDE TRANSIT AGENCY  
1825 Third Street  
Riverside, CA 92507

June 1, 2011

TO: BOARD ADMINISTRATION AND OPERATIONS COMMITTEE

THRU: Larry Rubio, Chief Executive Officer

FROM: Jim Kneepkens, Director of Marketing

SUBJECT: Transportation Center Monthly Report – April 2011

Summary: The Customer Information Center answered 31,661 calls in April 2011, a 1.5% decrease compared to April 2010. Calls included 178 commendations, general comments and valid complaints. Calls to Dial-A-Ride were 10,687, a 4.6% increase compared to April 2010. A total of 42,348 calls were received between the two call centers, a decrease of 17 calls compared to the same period last year.

The attached report presents call volume history and details commendations, general comments and complaints by type.

Recommendation:

Receive and file.

# Riverside Transit Agency

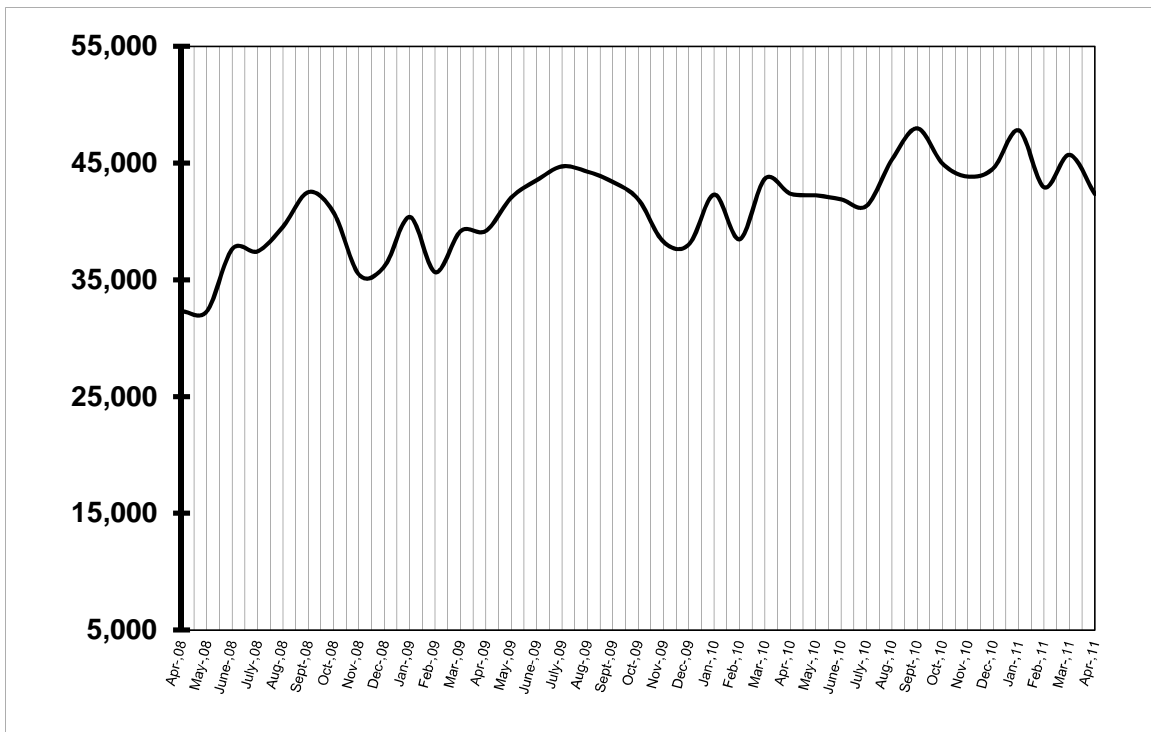
## April 2011 Transportation Center Call Totals

Customer Information Center (CIC)	Same Month		Percent Change
	Current Month	Last Year	
Information Calls	31,483	31,954	-1.5%
Complaints	121	148	-18.2%
Comments	33	31	6.5%
Commendations	24	14	71.4%
<b>Total CIC Calls</b>	<b>31,661</b>	<b>32,147</b>	<b>-1.5%</b>

### Dial-A-Ride (DAR)

<b>Total DAR Calls</b>	<b>10,687</b>	<b>10,218</b>	<b>4.6%</b>
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<b>Total Calls</b>	<b>42,348</b>	<b>42,365</b>	<b>0.0%</b>
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# Complaints, Comments & Commendations

## April 2011

### Valid Complaints

Category	Number This Month This Year	Number This Month Last Year	12 Month Average per Month	Complaints per 10,000 Passengers
Bus Stop	3	9	4	0.36
Careless Driving	10	12	14	0.50
Conduct	15	19	14	0.05
Crowded	0	3	3	0.15
Customer Service	22	32	30	0.23
Early Bus	5	5	6	0.00
Fare Dispute	5	2	4	0.33
Late Bus	21	14	25	0.08
Missed Transfer	5	6	5	0.08
No Show	6	11	7	0.32
Passed By	13	21	17	0.08
Passenger Conduct	3	5	3	0.09
Other	13	9	18	0.20
<b>Total</b>	<b>121</b>	<b>148</b>	<b>150</b>	<b>2.43</b>

### Ridership

	Ridership This Month This Year	Ridership This Month Last Year	12 Month Average per Month
All services	709,203	667,871	665,721

### Comments

	Number This Month This Year	Number This Month Last Year	12 Month Average per Month	Comments per 10,000 Passengers
General Comments	33	31	46	0.50

### Commendations

	Number This Month This Year	Number This Month Last Year	12 Month Average per Month	Commendations per 10,000 Passengers
General Commendations	24	14	20	0.36

RIVERSIDE TRANSIT AGENCY  
1825 Third Street  
Riverside, CA 92507

June 1, 2011

TO: BOARD ADMINISTRATION AND OPERATIONS COMMITTEE

THRU: Larry Rubio, Chief Executive Officer

FROM: Laura Murillo, Director of Human Resources

SUBJECT: Personnel Report – April 2011

Summary: The attached report summarizes personnel activity that occurred in April 2011. The following information is outlined in the report:

- Number of budgeted positions versus number of filled positions by department and position.
- Percentage of minority and female employees by position classification.
- Number of disciplinary actions by gender.
- Percentage of minority and female applicants by position.
- Number of minority and female employees by personnel actions

Recommendation:

Receive and file.



SUMMARY OF BUDGETED POSITIONS  
April 2011

<u>DEPARTMENT AND TITLE</u>	<u>BUDGETED POSITIONS</u>	<u>FILLED POSITIONS</u>
<u>ADMINISTRATION</u>		
Chief Executive Officer	1	1
Executive Assistant/Clerk of the Board	<u>1</u>	<u>1</u>
Department Subtotal	2	2
<u>ACCOUNTING</u>		
Chief Financial Officer	1	1
Performance Reporting & Analysis Manager	1	1
Controller	1	1
Principal Financial Analyst	1	1
Accounting Supervisor	1	1
Planning Analyst	1	1
Payroll Coordinator	1	1
Revenue Account Coordinator	1	1
A/P Clerk	1	1
General Acct. Clerk	1	1
Coin Counter (Full-time)	<u>2</u>	<u>2</u>
Department Subtotal	12	12
<u>HUMAN RESOURCES</u>		
Director of Human Resources	1	1
Labor Relations Officer	1	1
Risk Manager	1	1
Risk Management Specialist	1	1
Human Resources Specialist – Benefits	1	1
Human Resources Specialist – Recruitment	1	1
Human Resources Clerk	1	1
Receptionist	<u>1</u>	<u>1</u>
Department Subtotal	8	8
<u>INFORMATION TECHNOLOGY</u>		
Director of Information Technologies	1	1
ITS Administrator	1	1
Systems Analyst	<u>1</u>	<u>1</u>
Department Subtotal	3	3
<u>MAINTENANCE</u>		
Director of Maintenance	1	1
Maintenance Manager	1	1
Maintenance Quality Control	1	1
Contract Operations Maintenance Supervisor	1	1
Maintenance Supervisor	6	6
Electronic Technician	1	1
Groundskeeper	1	1
Mechanic	27	27
Property Maintainer	1	1
Tire Servicer	1	1
Servicer	<u>11</u>	<u>11</u>
Department Subtotal	52	52

<u>DEPARTMENT AND TITLE</u>	<u>BUDGETED POSITIONS</u>	<u>FILLED POSITIONS</u>
<u>MARKETING</u>		
Director of Marketing	1	1
Marketing Manager	1	1
Planning & Program Manager	1	1
Customer Information Supervisor	1	0
Customer Information Center Clerk, Full-time	1	1
Customer Information Center Clerk, On-call	<u>16</u>	<u>16</u>
Department Subtotal	21	20
<u>OPERATIONS</u>		
Chief Operating Officer	1	1
Operations Manager	1	1
Executive Assistant	1	0
Operations Supervisor	13	12
Operations Analyst	1	1
Stops/Zones Supervisor	1	1
Stops/Zones Groundskeeper	8	8
Transit Clerk	1	1
Coach Operator		
Full-Time	182	181 <sup>1</sup>
Part-Time	<u>20</u>	<u>20</u> <sup>1</sup>
Department Subtotal	229	226
<u>CONTRACT OPERATIONS</u>		
Contract Operations Manager	1	1
Contract Operations Analyst	1	1
Contract Operations Specialist	2	2
Customer Service Specialist, Full-time	2	1
Customer Service Specialist, Part-time	<u>0</u>	<u>1</u>
Department Subtotal	6	6
<u>PLANNING</u>		
Director of Planning	1	1
Senior Planner	1	1
Scheduling Analyst	<u>1</u>	<u>1</u>
Department Subtotal	3	3
<u>PURCHASING</u>		
Chief Procurement & Logistics Officer	1	1
Contracts Manager	1	1
Contracts Administrator	2	1
Storeroom Supervisor	1	1
Buyer	1	1
Parts Clerk	<u>4</u>	<u>4</u>
Department Subtotal	10	9
<b>Totals</b>	<b>346</b>	<b>341</b>

<sup>1</sup>The Agency experienced the following extended leaves of absences: 10 Coach Operators on workers' compensation; 3 Coach Operators on disability leave.

TOTAL WORKFORCE AND UTILIZATION ANALYSIS

<u>POSITION CLASSIFICATION</u>	<u>TOTAL EMPLOYEES</u>	<u>% OF MINORITY EMPLOYEES</u>	<u>% OF FEMALE EMPLOYEES</u>	<u>2000 CENSUS AVAILABILITY</u>		<u>2000 CENSUS UNDERUTILIZED</u>	
				<u>% MIN.</u>	<u>% FEM.</u>	<u>MIN.</u>	<u>FEM.</u>
Officials/Managers	41	43.9	26.8	29.6	33.2	No	Yes
Professionals	11	45.5	27.3	35.0	63.6	No	Yes
Administrative Support	38	71.1	78.9	46.7	81.7	No	Yes
Craftsmen & Kindred Workers	28	60.7	0.0	50.5	11.4	No	Yes
Operatives	201	72.1	42.8	67.3	25.6	No	No
Laborers	22	63.6	4.5	75.1	29.4	Yes	Yes

DISCIPLINARY ACTIONS

<u>DEPARTMENT</u>	<u>WARNINGS, COUNSELINGS &amp; WRITTEN REPRIMANDS</u>								<u>SUSPENSIONS</u>							
	<u>Male</u>				<u>Female</u>				<u>Male</u>				<u>Female</u>			
	<u>(C</u>	<u>B</u>	<u>H</u>	<u>O<sup>2</sup>)</u>	<u>(C</u>	<u>B</u>	<u>H</u>	<u>O)</u>	<u>(C</u>	<u>B</u>	<u>H</u>	<u>O)</u>	<u>(C</u>	<u>B</u>	<u>H</u>	<u>O)</u>
Maintenance	3	1	2	0	0	0	0	0	0	1	0	0	0	0	0	0
Operations	1	6	4	0	3	5	2	0	1	2	0	0	3	0	0	0
TOTALS	(17)				(10)				(4)				(3)			

APPLICATION ANALYSIS

<u>POSITION TITLE</u>	<u>TOTAL APPLICANTS</u>	<u>%OF MINORITY APPLICANTS</u>	<u>% OF FEMALE APPLICANTS</u>
Coach Operator	49	84%	59%
Contracts Administrator	47	55%	43%
Executive Assistant	180	3%	94%
Stops/Zones Groundskeeper	83	76%	10%

<sup>2</sup> C=Caucasian, B=Black, H=Hispanic, O=Other

**Personnel Activity  
Full-Time and Regular Part-Time:**

**April 2011**

Personnel Activity	All Employees			Minority Employees Male				Minority Employees Female				Total Minorities	
	Activity	Total	Male	Female	Black	Asian/Pac. Is.	Amer. Indian	Hispanic	Black	Asian/Pac. Is.	Amer. Indian	Hispanic	Total
New Hires	0												0
Promotions	1			1								1	1
Transfers	0												0
Demotions	0												0
Terminations	3	1		2				1					1
Resignations	0												0
Retirements	0												0
Other	0												0

FOR FISCAL YEAR 07/01/10 THROUGH 06/30/11  
FULL-TIME SEPARATIONS:

	<u>ADMINISTRATION</u>	<u>OTHER</u>
Terminations	7	8
Resignations	2	6
Retirements	0	8
Other	0	1

FOR FISCAL YEAR 07/01/09 THROUGH 06/30/10  
FULL-TIME SEPARATIONS:

	<u>ADMINISTRATION</u>	<u>OTHER</u>
Terminations	1	7
Resignations	1	4
Retirements	2	9
Other	0	0

RIVERSIDE TRANSIT AGENCY  
1825 Third St.  
Riverside, CA 92507

June 1, 2011

TO: BOARD ADMINISTRATION AND OPERATIONS COMMITTEE  
THRU: Larry Rubio, Chief Executive Officer  
FROM: Vince Rouzaud, Chief Procurement and Logistics Officer  
SUBJECT: Authorization to Renew University Pass Revenue Agreement with La Sierra University

Summary: Since FY09, the Agency and La Sierra University (LSU) have partnered in a University Pass (U-Pass) program. This program allows students to utilize their student identification (ID) cards to ride the Agency's fixed-route and CommuterLink buses at a discounted fare which is reimbursed by LSU on a fixed amount per-student basis. The program is part of the Agency's successful U-Pass program originally initiated with the University of California, Riverside.

Since its inception, the LSU U-Pass program has grown in popularity with the Agency continuing to see year-over-year growth in ridership. The following table illustrates the monthly average and total ridership figures since the program began January 1, 2009.

	Monthly Average	Total
FY09	512	3,072
FY10	588	7,053
*FY11	689	8,271
FY12 (Projected)	875	10,500

(\*based on ridership data through April)

The U-Pass has encouraged students to use mass transit and has had the added benefit of reducing the number of vehicles in and around the LSU campus.

Because the program continues to be popular with students, LSU would like to continue its partnership with the Agency for an additional year. Ridership for the upcoming year is projected to be 875 trips per-month or 10,500 for the 12 month period.

Fiscal Impact:

Under the U-Pass program, LSU will reimburse the Agency up to \$12,261. These costs include the cost of the Agency's administrative overhead (marketing, accounting and contract administration).

Recommendation:

Approve and recommend this item to the full Board of Directors for their consideration as follows:

- Authorize staff to renew the U-Pass Agreement with La Sierra University for the 2011-12 academic school year in an amount that will generate up to \$12,261 in fare revenue.

RIVERSIDE TRANSIT AGENCY  
1825 Third Street  
Riverside, CA 92507

June 1, 2011

TO: BOARD ADMINISTRATION AND OPERATIONS COMMITTEE  
THRU: Larry Rubio, Chief Executive Officer  
FROM: Mark Stanley, Director of Planning  
SUBJECT: Approve the Submittal of the 2012 Regional Transportation Plan Update to Southern California Association of Governments

Summary: The Regional Transportation Plan (RTP) is a long-range transportation plan that is developed and updated by the Southern California Association of Governments (SCAG) every four years. The RTP provides a vision for transportation investments throughout the region. Using growth forecasts and economic trends that project out over a 20-year period, the RTP considers the role of transportation in the broader context of economic, environmental, and quality-of-life goals for the future, identifying regional transportation strategies to address mobility needs.

SCAG is the lead agency in facilitating the development of the RTP for the six county region it has jurisdiction over. The goal of the RTP is to get all the counties (Imperial, Los Angeles, Orange, Riverside, San Bernardino, and Ventura) as well as 189 cities, to a place of consensus on what is considered a reasonable transportation solution for the whole. The process requires collaboration among multiple agencies. As the Metropolitan Planning Organization (MPO), SCAG is required by law to conduct long term planning for the six county region. As an agency under SCAG jurisdiction, RTA in order to receive funding is required to participate in the regional planning process.

Throughout the development of the RTP, SCAG staff are guided by numerous task forces. These include the Plans & Programs Technical Advisory Committee, county transportation commissions, sub-regional council of governments, local, state and federal governments, the environmental and business communities, tribal governments, non-profit groups, as well the general public. The end result of this collaborative process is an RTP that reflects public consideration and addresses the region's needs.



The RTP update provides the Agency the opportunity to outline major capital needs for the next 20 years for the sustainability of efficient and effective operation of transit service throughout Western Riverside County. A total of 23 RTA projects are recommended for inclusion in the RTP. Some of the projects support ongoing needs while others are projected to deal with out-year demand on based historical trends and forecasted growth throughout the area. Each project and estimated cost is outlined in Attachment A. The assigned funding is RTA's best estimate based on the historical funding sources and percentages.

The list of projects will be submitted to the Riverside County Transportation Commission (RCTC) for forwarding to SCAG as part of the Riverside County update to the long range planning process.

Given the geographic diversity and size of Southern California, a coordinated transportation system that operates efficiently is imperative to the movement of people and goods. By employing a regional focus to transportation planning, SCAG seeks to enhance economic growth and improve our environmental quality while providing mobility for our residents.

Fiscal Impact:

None.

Recommendation:

Approve and recommend this item to the full Board of Directors for their consideration as follows:

- Authorize staff to submit the 2012 Regional Transportation Plan Update to the Southern California Association of Governments.

# Attachment A

<b>FY11 RTP Funding Recommendations</b>							
FY15-FY35 Projections							
		0.8	0.8	0.2	0.2		
		<b>Fed 5309</b>	<b>Fed 5307</b>	<b>TUMF</b>	<b>TDA</b>	<b>Total Cost</b>	
Transit Centers:							
	Banning/Beaumont/Calimesa	\$ 6,400,000		\$ 1,600,000		\$ 8,000,000	This community has the growth potential for a future transit center that could be served by as many as nine fixed bus routes.
	Jurupa Valley	\$ 6,400,000		\$ 1,600,000		\$ 8,000,000	This transit center is envisioned to be built along the Highway 60 corridor. San Bernardino County bus service and Riverside County bus service could use the center as a connection point. Up to eight fixed bus routes may use this center.
	Lake Elsinore/Canyon Lake	\$ 5,600,000		\$ 1,400,000		\$ 7,000,000	The transit center would be designed to compliment bus service along the I-15 freeway. The center would be served by approximately six fixed bus routes. The exact location would be determined by growth projections in the Inter-Regional Planning Study conducted by WRCOG & SANDAG.
	Moreno Valley	\$ 4,800,000		\$ 1,200,000		\$ 6,000,000	Transit usage is expected to continue to grow in the Moreno Valley area. The vision for this center is to accommodate six to eight fixed bus routes with space for demand response vehicles, taxis and shuttles.
	Tyler Galleria	\$ 6,400,000		\$ 1,600,000		\$ 8,000,000	The center is envisioned to be built in western Riverside near Magnolia Avenue and Tyler Street. The area has a high degree of retail and commercial use as well as transit patrons.
BRT Infrastructure		\$ 4,160,000		\$ 1,040,000		\$ 5,200,000	Infrastructure to support the operation of bus rapid transit (BRT) service, including facility planning and engineering.
Transit Enhancements			\$ 10,800,000		\$ 2,700,000	\$ 13,500,000	Enhancements to existing and planned transit centers to keep pace with new technology in the areas of customer conveniences, safety, environmental improvements and aesthetic value.

<b>FY11 RTP Funding Recommendations</b>							
FY15-FY35 Projections							
		<b>Fed 5309</b>	<b>Fed 5307</b>	<b>TUMF</b>	<b>TDA</b>	<b>Total Cost</b>	
Expansion Rolling Stock:							
	Central Spine Service	\$ 4,752,000		\$ 8,448,000		\$ 13,200,000	BRT or BRT-like bus service for operation in the main corridors between Corona, Riverside and Moreno Valley.
	I-15 Regional Flyer	\$ 9,702,000		\$ 17,248,000		\$ 26,950,000	Regional transit corridor service from San Bernardino County line (possibly to Interstate 10) to San Diego County line (near Temecula).
	I-215/SR74 Regional Flyer	\$ 7,326,000		\$ 13,024,000		\$ 20,350,000	Regional transit corridor service from Hemet to Riverside.
	Regional Flyer - various	\$ 6,336,000		\$ 11,264,000		\$ 17,600,000	Various candidate corridors for regional transit service to support the network of service.
	SR60 Regional Flyer	\$ 8,910,000		\$ 15,840,000		\$ 24,750,000	Regional transit corridor service along the Highway 60 from Interstate 15 to Banning.
	Heavy Duty Buses Expansion	\$ 18,000,000		\$ 4,500,000		\$ 22,500,000	Heavy duty transit buses to expand the existing fleet.
	Non-Heavy Duty Buses Expansion	\$ 4,500,000		\$ 1,125,000		\$ 5,625,000	Light and medium duty transit buses to expand the existing fleet.
Replacement Rolling Stock:							
	Heavy Duty Buses	\$ 48,000,000		\$ 12,000,000		\$ 60,000,000	Heavy duty transit buses to replace the existing fleet.
	Non-Heavy Duty Buses	\$ 36,000,000		\$ 9,000,000		\$ 45,000,000	Light and medium duty transit buses to replace the existing fleet.
RTA Infrastructure:							
	Operating Assistance		\$ 60,000,000		\$ 15,000,000	\$ 75,000,000	Annual operating cost.
	Capitalized Preventive Maintenance		\$ 216,000,000		\$ 54,000,000	\$ 270,000,000	Annual capitalized maintenance.
	Capital Cost of Contracting		\$ 180,000,000		\$ 45,000,000	\$ 225,000,000	Annual capital cost for contracted service.
	Facility Maintenance		\$ 12,000,000		\$ 3,000,000	\$ 15,000,000	Annual capital cost for maintenance of facilities.
	Facility Modernization:						Rehabilitation of existing facility and creation of a new operations and maintenance facility to accommodate service growth.
	Riverside O&M Facility	\$ 20,000,000		\$ 5,000,000		\$ 25,000,000	Rehabilitation and modernization of the Riverside operations and maintenance facility.
	Southern Service Area O&M Facility	\$ 8,000,000		\$ 2,000,000		\$ 10,000,000	New operations and maintenance facility to accommodate service growth.
	Intelligent Transportation Systems	\$ 4,000,000		\$ 1,000,000		\$ 5,000,000	Upgraded technology for the planning and implementation of service efficiencies.
			<b>Total</b>			<b>\$ 916,675,000</b>	